

A complex, constantly evolving environment

Two years on from Russia's full-scale invasion of Ukraine, the war is set to continue for the foreseeable future. The situation on-the-ground is constantly evolving.



With risks that must be managed

The prolonged, volatile conflict has created a high-risk business environment. Uncertainty permeates day-to-day operations, supply chains, and investment.



And opportunities to seize

Ukraine will continue to be a high-risk business environment, but the country is seeking investment and real opportunities exist. Make Control Risks your in-country Ukraine advisory partner.

Control Risks is the leading specialist risk consultancy with a legal entity and presence in Kyiv. We provide the knowledge, expert analysis and on-the-ground experience needed to navigate the uncertainties, devise appropriate risk mitigation measures and operate successfully in Ukraine.

Our expertise

- Political and Security Risk
- > Business Intelligence
- High Risk Managed Services
- > Security Design Engineering
- > Cyber Threat Intelligence
- Crisis and Security Consulting and Response
- > Internal Investigations
- Legal Technology

With access to key Ukraine sectors and government bodies, we are uniquely positioned. We are also supporters of the Ukraine Business Compact. From business concept stage to in-country implementation, we are your end-to-end Ukraine partner.

Whether you are already operating in Ukraine or are interested in the opportunity, visit **www.controlrisks.com/ukraine** to see client case studies and more on how we can help you.

Our Ukraine business in numbers

ΞĪ	30+	Years of projects in Ukraine
0	2022	Kyiv office established
00	100+	Clients across 15 sectors: Financial, Construction, Manufacturing, Pharmaceuticals, NGOs, Media, Retail, Technology, Energy, Healthcare, Insurance, Aviation, Government, FMCG and Professional Services
Ê	150+	Ukraine projects delivered since 2022



From identifying opportunities to in-country operations



Assessing business opportunities

Journey management and fact-finding missions

Our local specialists safely accompany you into and out of Ukraine when evaluating opportunities in country or visiting your existing operations.

Business case assessment

Support with writing your business case assessment for entering or operating in Ukraine. Find opportunities through unique insights from our on-the-ground experience and relationship with the Ukraine government. Navigate challenges such as setting up an entity in Ukraine while in the process of exiting Russia.

Country risk assessments

Inform your market-entry and risk management plans through a tailored assessment of your risk exposure in Ukraine based on your location, sector and country of origin, including risks and disruptions to your supply chain and Ukraine's plans to build new and resilient infrastructure.

Sector analysis and outlook

Benefit from our in-country experience with an in-depth understanding of the local market. Identify the opportunities that Ukraine's economy presents, considering its rebuilding efforts and alignment with EU market standards.

Business partner identification

Identify potential business partners and understand their experience and reputation, business interests, fit with your organisation, potential conflicts of interest, and risk profile. Understand how to engage the government and National Recovery Council via our unique in-country understanding of Ukraine's politics.

> Reconstruction and recovery project bids

Enhance your applications by demonstrating an understanding of the project-specific risks and of local socio-environmental factors, aligning with the tender's evaluation metrics.



Market entry

Stakeholder analysis and mapping

Assess political and business leaders' influence and disposition towards your market entry, licence application or project to shape your engagement strategy.

Due diligence or business intelligence

Establish a potential client's or third party's reputation and track record.

> Technology resilience

Ukraine's tech sector is resilient and is growing despite the war. Understand your cyber and information security risk exposure, leverage local know-how and implement technical mitigation measures to respond to threats to your systems.

> Project-specific security design

Secure your project and sites with risk-based, proportional security measures.

Scenario forecasts

Plan for different outcomes of the war through scenarios tailored to your objectives in Ukraine. Build trigger action response plans to mitigate specific risks and anticipate changes that will affect your access to the market.



In-country operations

> Team safety management

Our local specialists can assess the safety of your on-the-ground team and establish and implement programmes to maintain their safety in a complex, evolving situation, including journey management, quick response services and tactical threat evaluation.

Business continuity

Ensure your operations, policies and procedures are resilient, and prepare your team to react to change in a dynamic political environment.

Compliance framework development

Develop and implement a policy and procedure for ensuring and maintaining compliance with financial crime considerations.

Diplomatic security and static guarding

Our team in Kyiv is experienced in providing static guarding solutions and supporting diplomatic missions in high-risk environments.

> Forensic investigations

Our investigative capabilities – including digital forensics, forensic data analysis and eDisclosure services – can help settle disputes, be successful in claims, and serve as experts in court cases and arbitrations.

Real-time threat and long-term risk monitoring

Our Ukraine analysts, cyber threat intelligence specialists and Kyiv team help you identify the main external threats to your organisation's success in Ukraine, adopt methods to monitor threat changes, threat likelihood and impact.

Visit controlrisks.com/ukraine to read our case studies and see other ways we are helping clients at different stages of their business planning.



Off-the-shelf Control Risks Ukraine Resources



Rebuild Ukraine Special Report

This 30-page report provides cutting-edge analysis derived from extensive dialogue with government, business, and academic leaders in Ukraine and allied nations. It offers a nuanced re-evaluation of Ukraine's investment landscape, encompassing strategic risks, operational insights, and growth opportunities. Designed as an important resource for informed decision-making and strategic planning, catering to both prospective and existing investors in Ukraine.



Ukraine-Russia Monitor

Our daily monitor (Monday to Friday) is delivered to your inbox with a dashboard summarising key developments, likely scenarios, their triggers and implications. New to the monitor for 2024 is an update on the Ukraine business environment and legislation. Subscribe to the monitor for succinct, relevant insights on the Ukraine-Russia conflict.



Seerist

This is the leading threat and risk monitoring platform for security and risk intelligence professionals combining adaptive AI with localised geopolitical risk expertise provided by Control Risks analysts. Seerist enables clients to predict and detect disruptive events, identify trends from global datasets, filter data for analysis and actioning, and monitor regional and in-country stability. Additionally, Seerist forecasts global geopolitical risks and provides insight for critical decisions.



Control Risks ONE

The Global Risk and Operations Centre – covering the spectrum of corporate risk and security, Control Risks ONE is your virtual team of risk and security specialists – integrated with your business and available 24/7. ONE provides you with access to unrivalled experience, smarter world-class technology, and hands-on operational experience. ONE brings risk monitoring; analysis and insight reporting; incident response and management support. The engine of ONE's threat intelligence technology is Seerist – the only analytics solution that augments Al with on-the-ground geopolitical risk analysis. Together, you'll have the confidence to make decisions and keep moving forward.



Visit controlrisks.com/ukraine to find out more about our Ukraine services and resources or to arrange a call.

Meet some of our Ukraine experts



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