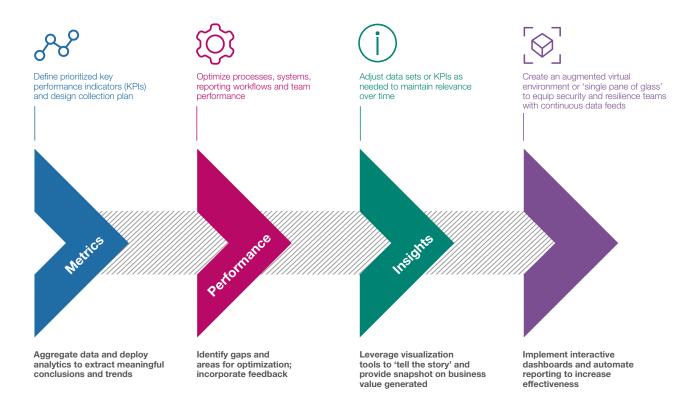




The COVID-19 pandemic has demonstrated the critical importance of data to effective decision-making. It has reinforced the essential value of monitoring, analysing and distilling information to focus on what matters most. From assessing business impacts in near real time to calibrating mitigation measures and preventing or avoiding incidents, data is key.

A data-driven security and resilience programme can transform the ability of your organisation to deter, detect and defend against both physical and digital threats, and ensure you are ready to respond and recover faster from the full range of business disruptions. But data can and should also be used to continuously measure and assess the effectiveness of your security and resilience programme. This can achieve the dual objectives of both continuous improvement and clear demonstration of value generated for the business.

Measuring Programme Effectiveness





Unlock the power of data and analytics in your security programme

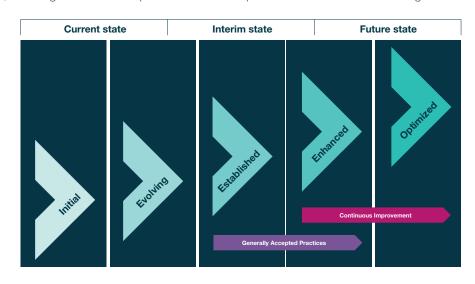
Our work in the market

Wherever you are on your security management journey, we are working across the globe to support our clients with the evolution of their security and resilience programmes. Recent projects include:

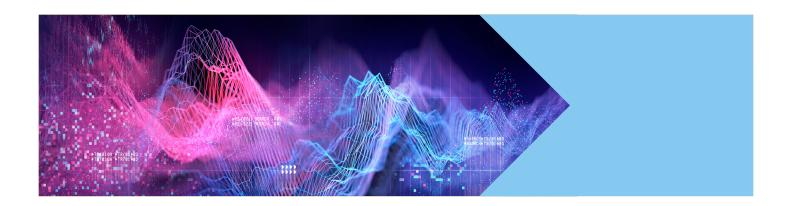
A large-scale review of the global store security programme of a multinational technology company, to improve incident data utilisation and data-set structuring. The project will strengthen existing security controls and improve security risk management decisions.



- ▶ Working with clients across multiple industries to streamline decision-making on return-to-work programmes, including identifying relevant COVID-19 risk data sets from trusted sources and mapping them against office locations and people assets; and developing scenarios and triggers. This has enabled clients to make data-backed decisions on how and when to reopen office spaces.
- ▶ Against the backdrop of major company changes, we supported a Fortune 500 financial services company with a maturity assessment of its security programme. Control Risks developed a roadmap to enable it to optimise key security capabilities and define key performance indicators, while also designing options for a more efficient and integrated organisational structure.
- ▶ Control Risks conducted hundreds of site security reviews across the global asset portfolio of a blue-chip technology company, covering 52 countries and deploying more than 40 consultants from our worldwide offices. We aggregated the data and collected and provided thousands of recommendations, enabling the client to implement actionable plans at both a local and strategic level.
- ▶ We evaluated the security practices of a national insurance company in light of a major workforce optimisation effort. Control Risks provided recommendations to transform the existing facilities and security department into a true enterprise security programme aligned with the company's new structure and strategy. We are currently helping the client to build out and optimise this security function through ongoing advisory and implementation services.
- ▶ A financial services company asked Control Risks to support the design of a global security operation centre (GSOC).



This was to be initially focused on physical security, but with plans to integrate it into a fusion centre in the long term. We provided a blueprint and roadmap for the GSOC, including a proposed layout, and the technology, resources, staffing and functions required to meet the client's objectives.



How Control Risks can help

We work with organisations at varying levels of data maturity to improve systems and processes, and enable them to make intelligence-led decisions. Our approach is consultative. We work alongside our clients' teams to understand how their physical and cyber security programmes measure up to best practices, and how to optimise and advance their capabilities to better meet business needs.

Our services include

Programmatic and advisory support:

- ▶ Maturity assessments against global best practice.
- ▶ Organisational transformation programmes.
- ▶ Crisis management advisory and decision-making support.
- ▶ Post-COVID-19 resilience strategy and programme design.
- ▶ Physical security programme design and optimisation.
- ▶ Intelligence programme design and optimisation

Intelligence, analysis and forecasting (delivered through subscriptions, bespoke consulting or embedded solutions):

- ▶ Identification of emerging threats and horizon scanning.
- ▶ Scenario analysis and trigger monitoring.
- ▶ Physical and digital security threat monitoring and intelligence.
- ▶ Critical Event Management technology solutions through our partner Everbridge.

